



The Malaysia TRIZ
Innovation Association



The International TRIZ
Association (MATRIZ)

Certificate Practitioner

This certifies that

Herman Heng Guan Yang

has successfully completed all course requirements
to become a Level 1 TRIZ practitioner.

Granted on this day, 28 July 2013

Dr. Yeoh Teong San
President, Malaysia TRIZ Innovation Association

Professor Sergei Ikoenko
President, International TRIZ Association